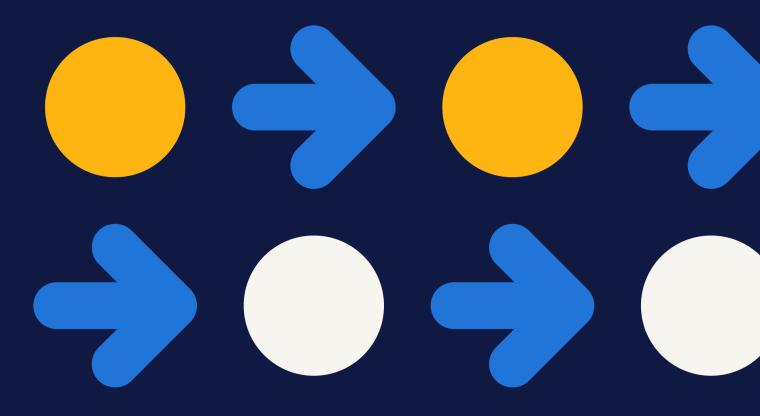
employer brand research 2021



romania.



human forward.

what is the randstad employer brand research?

- a representative employer brand research based on perceptions of the general audience. Optimizing over 21 years of successful employer branding insights.
- an independent survey with over 190,000 respondents in 34 markets worldwide.
- a reflection of employer attractiveness for the market's 75 largest employers known by at least 10% of the population.
- provides valuable insights to help employers shape their employer brand.



the employer brand roadmap.

audit current employer brandemployer brand storyexternal perception	interview employees and leaders to understand:their perception of your brandgaps and areas for improvement	for workforce		
develop the employer brand strategy and creative assets	create the brand pillars and employee value proposition	external market analysis • career motivations and • specific views of your company improvement	d drivers	
	launch employer brand internally gain employee + leadership feedback	activate employer brand externally	measure, assess & refine	

why employer branding matters.



companies are overpaying on salaries by 10% if they don't have a strong brand.¹

50%

of candidates say they wouldn't work for a company with a bad reputation - even with a pay increase.²

96%

agree that alignment of personal values with a company's culture is a key factor in their satisfaction working there.³

80%

of workforce leaders agree that a strong employer brand has a significant impact on their ability to hire great workforce.⁴ As people work for cultures, not companies, their perception of you as an employer is of paramount importance. Both recruiters and candidates cite company culture as one of the most important determinants in employer choice. Also, if your culture is transparent: candidates actively research the culture of companies to understand if they'll fit. If candidates see positive employee and candidate experiences on review sites, they feel more confident submitting their resume and making a career move.

why employer branding matters.

19%

Only 19% of employees globally perceive a strong alignment between what their employer says about itself and their experience working there.⁵

1-2x

#1

employer brand have a

companies with a strong #1 obstacle to candidates in the application process is not knowing 1-2x faster time to hire.⁸ what it's like to work at an organization.7

76%

employees who experience a strong alignment between what their employer says about itself and their experience working there are more likely to recommend their employer as a place to work.9

52%

52 % of candidates first seek out the company's website and social media to learn more about an employer.⁶



34 markets surveyed covering more than 80% of the global economy.



worldwide

- over 190,000 respondents
- 6,493 companies surveyed

sample

aged 18 to 64

• representative on gender

- overrepresentation of age 25 44
- comprised of students, employed and unemployed workforce

country4,700 respondents

fieldworkonline interviewsjanuary 2021

length of interview

• 16 minutes

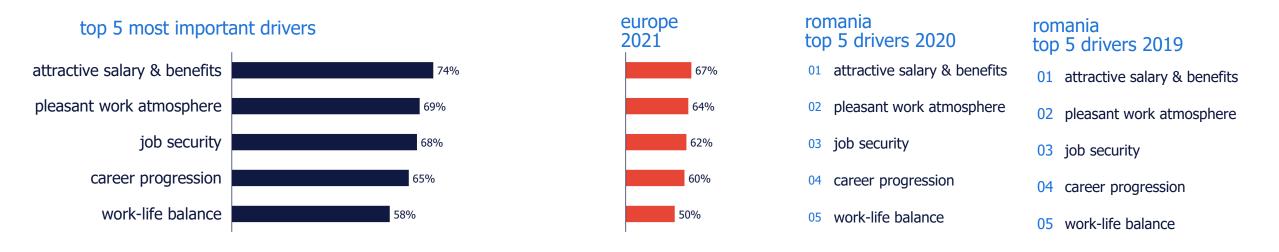
romania

employer attractiveness.





what potential employees want the 5 most important drivers when choosing an employer.



*when comparing 2021 with previous years, please note that this question has been altered in that respondents are now free to choose as many drivers as they considered important from a list of 16 drivers whilst in previous years they were forced to pick exactly 5 out of these 16.

what potential employees want when choosing an employer.

most important driver

salary & benefits

employers' proposition

job security

Salary & benefits is the most important driver followed by pleasant work atmosphere and job security. All three drivers are more important among women and the higher-educated. The higher-educated attach more importance to almost all drivers as, in fact, they point out on average 8.5 drivers to be essential to them whereas the lower- and middle-educated point out 5.5 and 7.5 drivers, respectively.

A COVID-19 safe work environment is rated 7th in importance among employees. Women (53%) find this element even more important than other demographic groups, whereas the lower-educated (40%) find it less important. Romanian employees rate their own employers highest on job security and a COVID-19 safe environment. Women are more likely to rate their employer higher on the latter aspect and so are those aged 25 to 34. Attractive salary & benefits is one of the lowest ranking drivers. However, those aged 18 to 24 are happier than their older peers when it comes to their remuneration package from their current employer. Lower ratings are also given for the possibility to work remotely, even though the higher-educated evaluate their employer higher on it. recommended employer focus

career progression

It can be seen as an obvious inconsistency that employees rate their salary & benefits as the one of the lowest drivers offered by their employer, despite it being the most important to them. Next to that, career progression is rated average, when it comes to drivers offered by one's employer even though it is the second most important driver to them. It is, therefore, recommended that the average employer in Romania pays more attention to employee career progression in order to become more attractive to potential employees.

<u>click here</u> for a breakdown of the EVP importance results by socio-demographic profile.

<u>click here</u> for a deep dive into the most attractive sectors and employers in 2021.

what do potential employees want job collars in focus.

white-collar

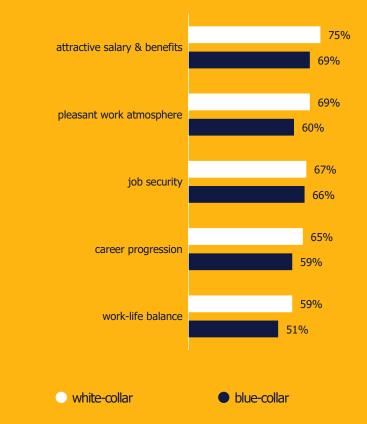
blue-collar

59%

69%

of white-collar employees consider a pleasant work atmosphere important, which is higher than among bluecollar workers (60%). Overall, this group is slightly more demanding in what they are looking for compared to the average employee. of blue-collar workers consider career progression an important driver, which is lower when compared to white-collar professionals (65%). They also rate all drivers as less important when compared to whitecollar employees.

most important attributes



switching behavior finding another employer.

over 1 in 10 changed employer

11% of Romanian employees switched their employer in the last half of 2020, more so among employees aged 18 to 24 and the lower-educated (17% and 19%, respectively). Furthermore, 24% of employees intend to switch employers in the first half of 2021, which is higher among employees younger than 35 years (59%) compared to among those aged over 35 (36%).

job portals – top channels to find jobs

Switchers find their next employer most often through job portals (48%) and this even more so among women (59%) and the higher-educated (57%). eJobs is the most used job portal (77%), followed by BestJobs (52%). 37% find jobs through personal connections/referrals and 30% through social media with Facebook (88%) being the most used. Those aged 18 to 24 are more likely to find a job on Google.



most important attributes switchers vs. stayers.

switchers

²⁰²¹ **11%**

²⁰²¹ 16%

changed employer in the past 6 months.

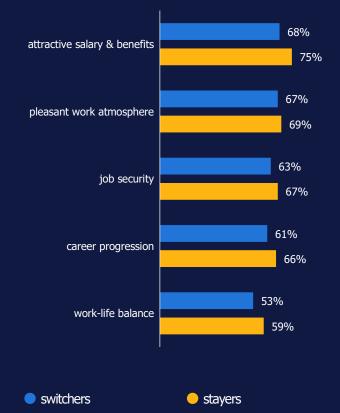
of those affected by COVID changed employer in the past 6 months.

stayers

²⁰²¹ **89%**

stayed with their employer in the past 6 months.

most important attributes



switching behavior job collars in focus.

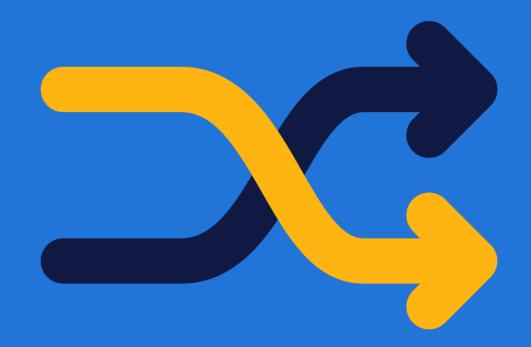
white-collar intenders

blue-collar switchers

17%

16%

of white-collar professionals intend to switch to another employer in the first half of 2021. This is slightly lower than the average Romanian employee and blue-collar workers (24%, respectively). of blue-collar switchers changed employers in the last half of 2020. This is only slightly higher when compared to white-collar employees (11%).



COVID-19

in focus.



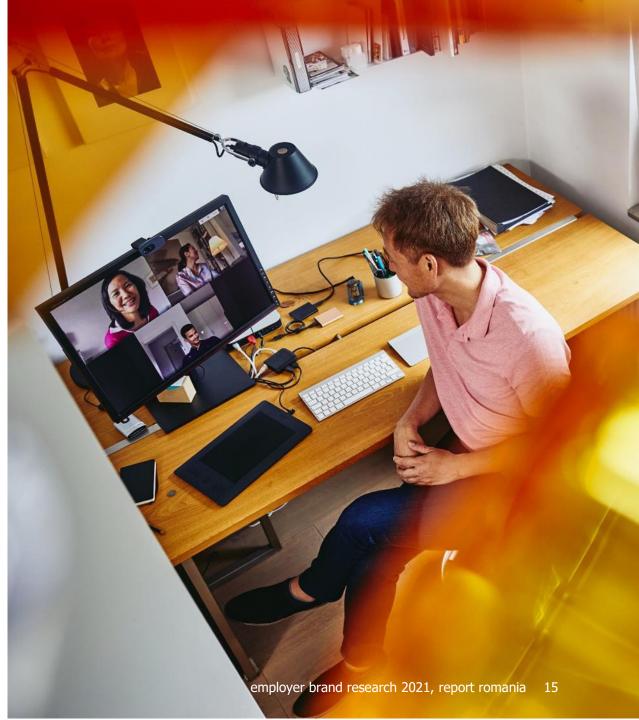
COVID-19 and its impact on the labor market.

possibility of working remotely relatively important

Even though not one of the most important drivers in the country, 44% of employees in Romania are attracted by the possibility to work remotely. Women, those aged 25 to 34 and higher-educated employees are more inclined to attach importance to it (48%, 46% and 49%, respectively). There is no difference between those who work part-time or full-time when it comes to the importance of working from home.

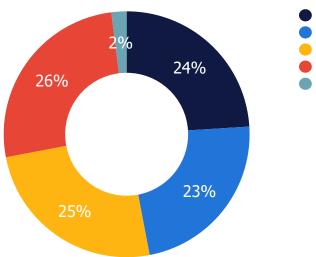
almost half of employees started to work (more) remotely during the COVID-19 pandemic

Out of the 47% who started working more remotely, 57% were involved in the decision to work remotely, whereas for 42% of employees this decision was imposed on them by their employer and/or authorities.



remote working due to COVID-19.

did you start working (more) remotely/ from home due to the COVID-19 crisis?



• yes (only)

yes (partly)

- impossible to work remotely
- possible, but employer does not allow

romania

22%

of the employees who said they worked remotely, do so out of their own decision. Men (25%) more so than women (19%) made their own choice to work from home, but

it is also the men (28%) where it is impossible to work from home more often than for women (24%). However, it is primarily women (28%) who work only from home more often than men do (20%).

When looking across Europe, we do not see major differences among the socio-demographics as far as the decision to work remotely is concerned. Most European employees (40%) were obliged to work more remotely by their employer and / or the authorities.

Only 2% of employees who can work from home are not allowed to do so by their employer. Next to that, for 26% of employees, jobs are bound to the premises which makes working from home or elsewhere impossible. This is especially true for men (28%) and lower-educated employees (43%).

A very small proportion of Europeans who could work from home were not allowed to do so by their employer (2%). For 28% of Europeans, working from home is impossible as their jobs are bound to the premises with this being most often the case for the lower-educated (40%).

europe

23%

of the employees who said they worked remotely, do so out of their own decision.

employer brand research 2021, report romania | 16

employment situation changes due to COVID-19.

how COVID-19 changed one's employment situation		one in three employees saw their employment situation change	europe
9% 6% 3% 8% 61%	 continuing to work as normal working longer hours than normal working reduced hours / reduced salary have been furloughed became unemployed other not applicable 	 29% of employees were either furloughed, became unemployed, worked more or fewer hours than usual or for other reasons saw their employment situation change due to COVID-19. 6% became unemployed. Women and the lower- to middle-educated were more likely to have become unemployed in the past year (8%, 13% and 9% respectively). Those aged 18 to 24 were more likely to have been furloughed (7%). 	39% have seen their employment situation change due to COVID-19.
		However, most Romanians continued to work as normal. Men, those aged 35 to 54 and the higher-educated continued more often to work as normal (67%, 69% and 69%, respectively).	

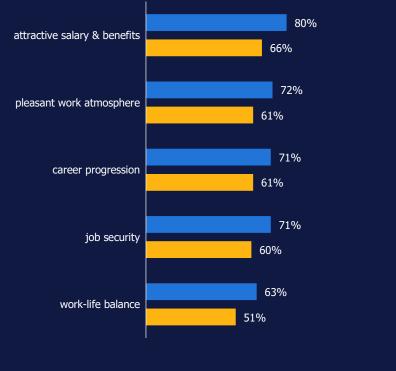
job loss fear in 2021 intention to switch.

30%

of the employees who are afraid of losing their job, plan to change their job in the next 6 months. 13%

of the employees who are not afraid of losing their job, plan to change their job in the next 6 months.

most important attributes



intenders afraid to lose their job

intenders not afraid to lose their job

* next 6 months = first half of 2021. REBR2021 covers a period of 6 months (as opposed to 12 months in the past) in order to better capture the impact of COVID-19.

intention to switch amongst those affected by COVID-19.

intenders 2021

24%

plan to change employer in the next 6 months.

intenders 2021

40%

of those affected by COVID-19 plan to change their employer in the next 6 months.

If one's employment situation has changed due to COVID-19, the intention to change to a new employer is considerably higher (40%) than those who just intend to change employers (24%).

The way Romanian employers have supported their employees and handled the pandemic had a very positive impact on loyalty among employees. No less than 61% of employees now feel that they are more loyal as opposed to a mere 11% who feel less loyal to their employer.

Whether one was obliged to work from home or if that was a decision one could make for themselves does not have a major impact on loyalty.

job loss fear in 2021 due to COVID-19.

some fear of losing job

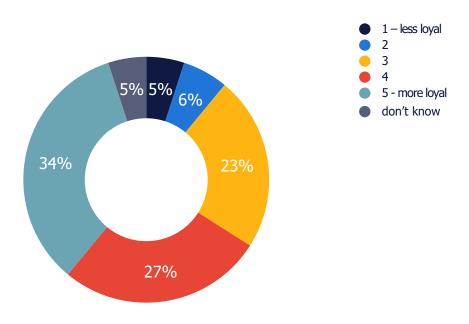
The COVID-19 pandemic has caused concerns among employees over the security of their jobs.

In Romania, 27% of employees indicated they are afraid of losing their job and this is especially true among those aged 18 to 24 (40%) and the lower-educated (43%). On the other hand, 48% of employees in Romania are not afraid of losing their job this year and this is especially true among the higher-educated (51%).



loyalty towards employers during the pandemic.

loyalty to one's employer based on how well supported employees felt during the COVID-19 pandemic



works only remotely

62% of the employees who only work from home feel more loyal towards their employer because of how the employer managed the COVID-19 situation.

obliged to work remotely

59% of the employees who were obliged by their employer / authorities to work from home feel more loyal towards their employer because of how the employer managed the COVID-19 situation.

works partly remotely

60% of the employees who work partly from home feel more loyal towards their employer because of how the employer managed the COVID-19 situation.

own decision to work remotely

60% of the employees who decided on their own to work from home feel more loyal towards their employer because of how the employer managed the COVID-19 situation.

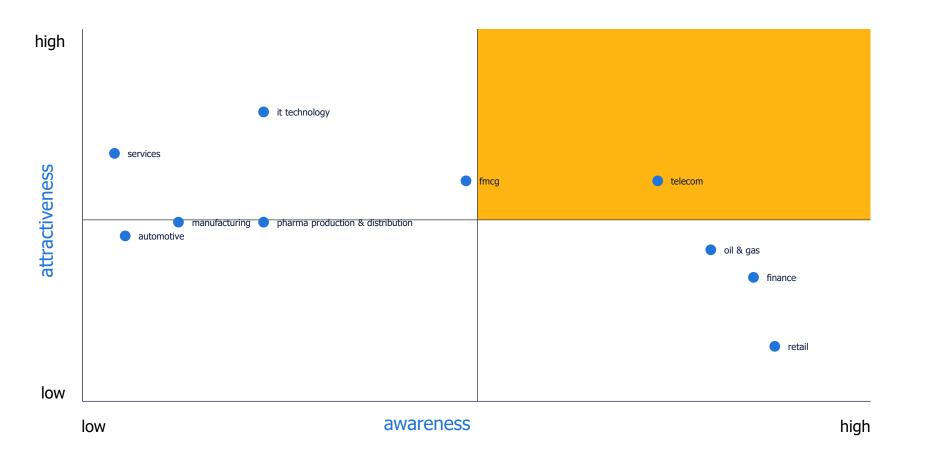
sector







top performing sectors in romania by awareness and attractiveness.



are widely known.

high awareness

having a high

high attractiveness

awareness means that employers in the sector

a sector with high attractiveness contains more highly attractive companies than other sectors.

romania's best performing companies

by sector.

1/1	top 3 companies		
sector	1	2	3
01 it technology	Ubisoft Srl	Renault Technologie	Ibm Romania Srl
02 services	Amazon Development Center (Romania) S.R.L	HP	Societe Generale European Business Services
03 fmcg	Heineken Romania Sa	Coca Cola HBC Romania Srl	Maspex Romania Srl
04 telecom	Orange Romania Sa	Rcs & Rds SA	Vodafone Romania Sa
05 pharma production & distribution	Antibiotice SA		
06 manufacturing	De'Longhi Romania	Eaton Electro Productie Srl	Flextronics Romania Srl
07 automotive	Ford Romania Sa	Continental Automotive Products Srl	Pirelli Tyres Romania Srl
08 oil & gas	Omv Petrom SA	Rompetrol Rafinare Sa	Lukoil Romania Srl
09 finance	Ing Bank N.V., Amsterdam	Banca Transilvania	Raiffeisen Bank
10 retail	Lidl	Carrefour Romania SA	Kaufland Romania





employers.



top employers to work for in romania.

top 10 employers 2021	top 10 employers 2020	
01 Amazon Development Center (Romania) S.R.L	01 Ibm Romania Srl	
02 HP	02 HP	
03 Ubisoft Srl	03 Ubisoft Srl	
04 Renault Technologie	04 Oracle Romania Srl	
05 Ibm Romania Srl	05 Amazon Development Center (Romania) S.R.L	
06 Ford Romania Sa	06 Huawei Technologies Srl	
07 Oracle Romania Srl	07 Ford Romania Sa	
08 Bitdefender	08 Softvision Srl	
09 Continental Automotive Products Srl	09 Robert Bosch Srl	
10 Heineken Romania Sa	10 Renault Technologie	

let's talk.

Our research has many insightful, but complex insights so we'd love the opportunity to walk you through this document, share our thoughts and answer any questions you might have.



Mihaela Maranca general manager mihaela.maranca@randstad.ro

g have all become t	anter of our daily live
p, log in and ch	
nology has m	🕋 🖉 🐺 it has also
ss personal. Bu	to be.
ad, we believe real c	aren't just
n data and alc	s alert just
nd instinct.	IN DIA TO THE OWNER
ANT PE	

Irina Barbu business development manager irina.barbu@randstad.ro



Marinela Cirstea branch manager marinela.cirstea@randstad.ro



Ionut Huzu branch manager ionut.huzu@randstad.ro



Ioana Lungoci branch manager ioana.lungoci@randstad.ro



Sebastian Dicu branch manager sebastian.dicu@randstad.ro



Raluca Nita branch manager raluca.nita@randstad.ro



Stefan Monea business manager blue collar division stefan.monea@randstad.ro

randstad

human forward.

